

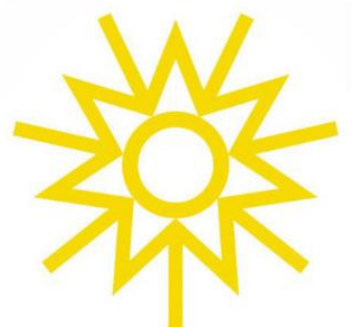
WOODBURY AUTISM EDUCATION AND RESEARCH

2023

NESA ANNUAL REPORT



PREPARED AND PRESENTED BY
JENNA ELLIS & NADIA PANETTA



CLINICAL DIRECTOR

We are pleased to report that 2023 was another positive year for Woodbury. Staff and student numbers were steady in 2023 with 4 classes. A new leadership team began at Woodbury in January 2023 with Jenna Ellis as principal and Nadia Panetta as Executive Administrator.

The new leadership team's focus for 2023 was staff wellbeing and refining processes to align with the values of Today's ABA of safety, dignity and respect for all students.

Our expressions of interest for enrolments also remained steady and we welcomed five students for the year. It was a proud moment when we farewelled our year 6 students, who were moving onto High School in 2023.

We have improved our communications with parents and families by enhancing our existing school's communication platform.

To ensure continuity of service and maintaining staffing ratios, we recruited a pool of casual staff for on-class support of our permanent staff take sick leave. Our clinical team have been supporting the casual pool to build their skills in both theory and practice of ABA in the school holidays, and when the casual staff members are rostered on class.

We continue to explore additional premises to allow further growth enabling the ability to provide appropriate services and supports to more families.

Jenna Ellis M.Ed (ABA), BCBA, CBA

Clinical Director



PARENT REPRESENTATIVE

"As parents of a child who started at Woodbury School midway through last year, we're amazed by how much our child learns and grows there. The teachers truly care and go out of their way to ensure every kid receives the best education possible. They use engaging teaching methods that keep our child interested and excited about learning.

But what's truly special about Woodbury is the sense of belonging. It feels like being part of a big family where everyone supports and encourages each other.

Woodbury is like a guiding light for our child's success. It's a place where they can be themselves and pursue their dreams. We're proud to say that Woodbury is our school of choice for our child's education.

Thank you, Woodbury!"

Hormuz and Nissa Surti

CONTEXTUAL INFORMATION

Woodbury is an independent primary school for children with autism spectrum disorder. The school follows the principles of Applied Behaviour Analysis (ABA) to teach children with autism.

ABA has over 40 years of research supporting it as an evidence-based practice and is scientifically proven to improve academic, behaviour, communicative, adaptive and social skills in children with autism.

Woodbury delivers a comprehensive and individualised program to match each student's unique profile, while also identifying the KLA outcomes that our students are working towards.

In addition to academics, Woodbury targets skills a young person requires to function independently - communication, social, play, independent living and motor skills. We have a small class sizes and our staff to student ratio of one to two; one adult support staff for every two students.

Woodbury is a transition setting where our goal is to provide intensive educational supports in the early years of schooling, thereby facilitating inclusion in educational and community-based settings later in life. Our systematic application of ABA to schooling and individualised classing structures allows us to amend the level of support provided to each students based on progress and success. While many students start their schooling journey with a higher staffing ratio to facilitate inclusion and participation, this support level is gradually decreased, as the student meets with success and learns the necessary independent skills, to facilitate inclusion in a less restrictive school placement.

OUR VISION

Our Vision is to provide a safe, caring, enjoyable and effective educational environment where autistic students can thrive and grow towards independence. To achieve this vision we utilise an educationally sound, research validated teaching and learning methodology.

We offer a unique learning environment specifically tailored to meet the needs of our students.

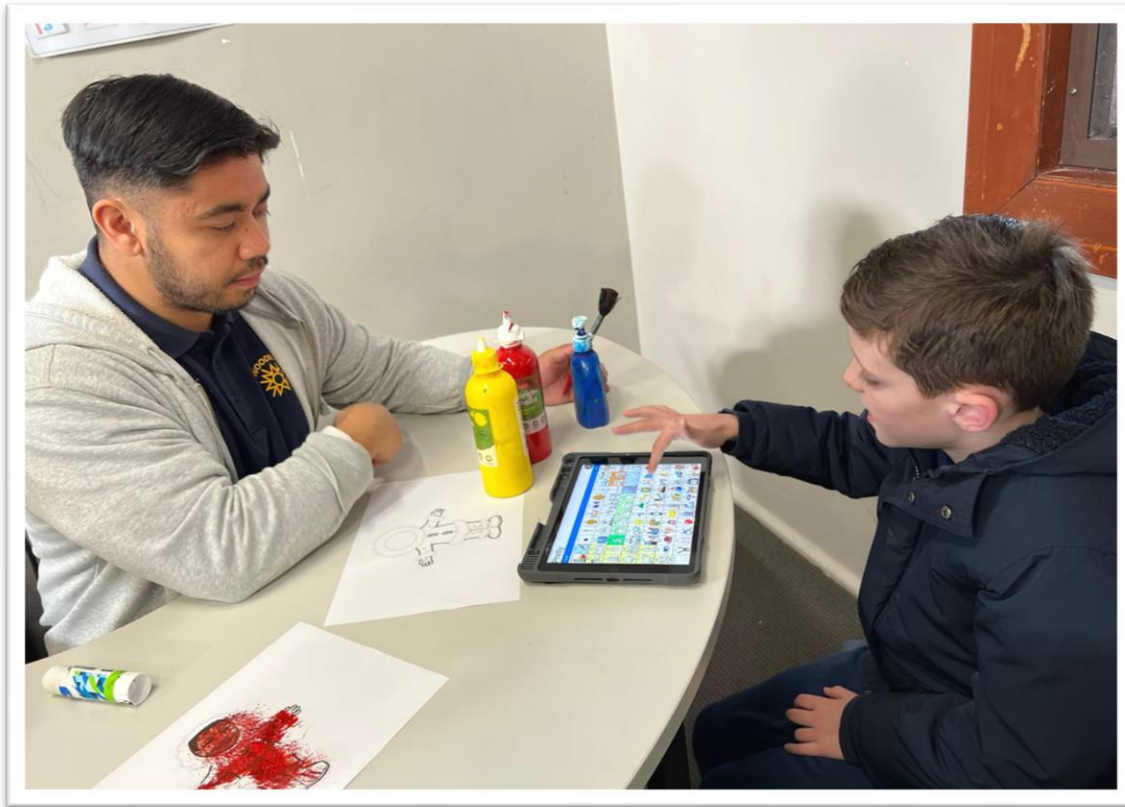
Our highly trained teaching and learning team provide expertise in the areas of behaviour support, speech and language pathology and special education.

This dedicated team of professionals are on-site, and in the classrooms daily, providing students the individualised supports they need for success.

OUR AIMS

- To bridge the gap between early intervention and school participation by providing intensive group instruction and support in early years of school.
- To continue to provide high quality educational and behavioural services, following the principles of ABA, for students with moderate to severe autism.
- To strive to reduce the cost of these services to caregivers.
- To provide caregivers of our students training and coaching to assist them in their interactions with their child in the home and community.
- To provide learning opportunities for the wider community and foster effective relations between Woodbury and other specialised providers.





All students who attend Woodbury have a primary diagnosis of autism spectrum disorder (ASD). Autistic children have varying degrees of cognitive functioning and pre-requisite skills required to sit and attend under traditional testing conditions.

The students at Woodbury fall within the moderate to severe category of Autism Spectrum Disorder making it difficult for them to understand and participate in formalised national testing. Parents of our students elect, for their child not to partake in any such testing as it generally does not provide an accurate presentation of their cognitive functioning level.

All students have an Individual Education Plan (IEP) and at the beginning of each year, a consultation meeting is held with the Teacher, Clinical team and parents.

The focus of this meeting is to set individualised goals and determine the teaching program for the upcoming year. The student's program not only addresses the key learning areas, but also focuses on skills the student will need to function independently as an adult. Woodbury uses principles of Applied Behaviour Analysis (ABA) as the teaching methodology to deliver the curriculum and IEP goals to students.

Evaluation of each student's skills is undertaken on a regular basis. This is essential in the ongoing development of the individual programs and is used as the basis to report on student outcomes. Each student learns at a different rate and continuous analysis of data, collected daily, ensures review of programming is a consistent and ongoing process. That is, programs can be modified as soon as is necessary, whether it is to add a new target skill, or modify the content or structure of the existing target skill.

A full review of each student's program is undertaken each term by the Clinical Team and Teaching team. A full report that provides detailed information regarding outcomes of all aspects of the IEP is provided to parents at the completion of Terms 2 and 4, in addition to KLA outcomes.

PROFESSIONAL LEARNING 2023	STANDARD
Procedural Integrity Checks to support student and staff development	6.2.2
Creating Variety in Play	4.1.2
Diabetes Management in school	7.3.2
Key Word Sign	3.5.2
An introduction to Universal Protocol	4.1.2
Bullying and Harassment in the workplace	6.2.2
Making the most of short breaks at work	6.3.2
Addressing anxiety in neurodivergent children and adolescence	6.4.2
Reframing coaching - Behavioural Skills Training for Individuals and Classes	1.5.2

TABLE 1: STAFF COMPOSITION

POSITION	FTE	MALE	FEMALE
Clinical Director	.87	0	1
Business and Finance Manager	0.46	1	0
Executive Administrator	0.52	-	1
Marketing and Fundraising Officer	0.4	-	1
Clinical Supervisor	4.6	1	4
Teacher	4.5	1	4
ABA Therapists (Level 1,2, and 3)	16.2	3	14
Administration Assistant	.86	-	1

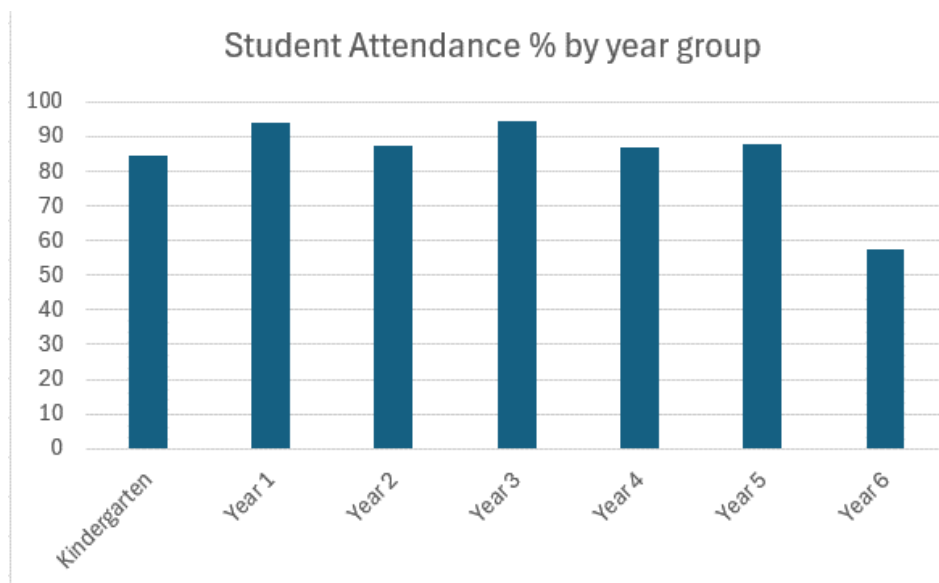
Note: During 2023 there were no indigenous staff employed by the school

TABLE 1: TEACHER QUALIFICATION

TEACHER CATEGORY AND ACCREDITATION STATUS	NUMBER OF TEACHERS
Having teacher education qualifications from a higher education institution within Australia or as recognised within the National Office of Overseas Skills Recognition (AEI0NOOSR) guidelines.	5
Accreditation Status	
Proficient	5
Conditional	0

STUDENT ATTENDANCE

The whole school student attendance rate for the 2023 school year was 88.3%. The following chart demonstrates the attendance rate per year level equivalent



MANAGEMENT OF NON - ATTENDANCE

Parents are required to contact the school by 7.30am to advise of a student's pending absence, the reason for and the duration of such absence.

In order to comply with school registration requirements, parents/caregivers are required to complete an absentee form within 2 days of the student returning to school.

Regular non-attendance is addressed with the parents/caregivers by the Clinical Director.

Where the parents of a student of compulsory school age seeks an exemption from attendance at school or an exemption from enrolment, the school will process the parent's application in accordance with the guidelines from NSW Department of Education and Communities.

CHARACTERISTICS OF STUDENT BODY

The total number of student enrolments at the end of 2023 was 27 of which 74% (20) of the students were male, and 26% (7) were female.



STUDENT POPULATION

At the completion of 2023, Woodbury students were aged between 5 and 12 years of age, with all students having a diagnosis of autism.

Students who attend Woodbury present with a variety of support needs for participation in the classroom setting. They often need support in communication, toleration skills, relinquishing preferred items to engage in learning activities, and transitions between activities and classroom space.

Woodbury's enrolment process includes an initial intake assessment to determine the child's current skill level across a variety of categories. This assessment allows us to determine if we, as a school, can meet the student's needs. As a small school our ability to offer a placement is, to some extent, dependent on a vacancy in an appropriate classroom, with an appropriate peer group, being available.

We place a large emphasis on teaching students to participate in a group setting; it is our aim, for all of our students, that they leave Woodbury with the relevant skills to participate in a variety of academic and social groups such as those which they would encounter in the community and other school settings.



POLICIES AND PROCEDURES

The following pages include full copies or relevant sections of policies which relate to student welfare, anti-bullying, discipline and complaints and grievances.

Throughout 2023, we have diligently been updating our policies and procedures and our 2024 report will reflect those updated changes

Copies of these policies are available on the school's website www.woodbury.org.au and are provided to parents in an enrolment handbook upon commencement of schooling

ENROLMENT POLICY

ADMISSIONS COMMITTEE AND PROCESS

1. Open days are held once each semester to allow prospective parents to gather information on our school and its services.
2. Enrolments can be accepted at any point throughout the year, assuming a vacancy is available.

If enrolments reach capacity details of further enrolment enquiries are documented on an enquiry register. Whenever a student place becomes logged enquires are informed of the vacancy and invited to apply

3. All applications will be reviewed based on the following steps:

- | | |
|----------|--|
| Stage 1: | Examination of Application to meet general criteria. |
| Stage 2: | Examination of parent responses to application questionnaire and viewing of video. |
| Stage 3: | Assessment of student's skills and behaviours- in person intake assessment |
| Stage 4: | Meeting with parents or caregivers to determine admissions suitability. |
| Stage 4: | Review of assessment and recommendation |

4. The final meeting (Stage 4) is an important aspect of the admission's process. The Clinical director (on behalf of the school) with both parents will decide if placement at Woodbury is appropriate.
5. The determination of the Committee is final. A parent can resubmit an application at a later date, and in these cases a new admissions process will be followed.

STUDENT SUPERVISION

ON-SITE

Policies to promote the safety of our students are various and relate to different sections of this document. In addition to those policies all buildings and the playground will be arranged to minimise the risk to students.

Students will be supervised at all times at Woodbury. There will, at all times, be an adequate number of staff to support each classes needs. Students with significant behaviour challenges will have a behaviour support plan accompanied by an individual risk assessment which determines the level of support required to maintain student safety and facilitate interaction. For students whom do not require intensive behaviour support the minimum staffing ratio is one staff to four students with an average daily ratio of one staff to two students. Staff members for this calculation include all therapy and teaching staff. The level of supervision in the classroom varies between 1:1 and 1:3 staff to student ratio.

The staff to student ratio during morning tea and recess is adjusted based on the level of supervision required for these activities. Students requiring additional support to facilitate interaction, minimise challenging behaviours and promote independent routines are allocated a specific staff member, during morning tea and lunch as required. The general staffing ratio for morning tea and lunch is one staff member to four students with additional staff on call as required.

Each classroom is also equipped with a mobile phone. The main reception office and the administrative office are equipped with a landline. The complete list of phone numbers for each class is posted in each classroom, the main reception office, and the administrative office and is revised as necessary. Staff members are required to have these phones powered on at all times throughout the day. Mobile phones must be carried at all times when staff members are off-site with students.

OFF-SITE

When students are to move off the school site, areas to be visited will be assessed prior to the excursion. A teacher or clinical supervisor will be assigned to conduct a full assessment of the location to be visited. The role of that staff member will be to identify potential risks and ascertain accessibility of the site, including parking, safe entrance, access to toilets, etc. The off-site assessment checklist, found in the Woodbury Risk Management Policy, Appendix A, is used to conduct these assessments.

Areas likely to be accessed or that have been accessed in the past are: the local park, streets and paths around the estate and sporting facilities within the grounds. A minimum staff to student ratio of 1:2 will be observed at all times during off-site excursions, a maximum staffing ratio of 2:1 will be provided as needed, students requiring a higher ratio of staffing will not participate in offsite activities. During off-site excursions, the accompanying staff member/s carries any emergency and first aid equipment as well as any regular medication which may need to be administered to student/s.

PASTORAL CARE

A registered Psychologist external to the school has been retained on a needs basis to provide counselling and support to students, staff and families of the school.

STUDENT WELL BEING

EVACUATION PROCEDURES

Fire drills are carried out each semester. These procedures are posted in each classroom and on school bulletin boards in each building. Site maps and instructions are prominently displayed in every room of each building. All staff members are aware of the location of these items. Routine fire drills help desensitise our students to the panic and fear that such noisy and sudden, unscheduled events create for ASD children.

Lockdown drills are carried out each semester as practice in the event a school lockdown is necessary. Lockdown procedures are also posted in each classroom on school bulletin boards in each building.

In the event of actual or practiced fire and lockdown drills, the administrative staff are responsible for gathering the attendance rolls and recording presence of all students and staff once in the designated safe areas. In the event the clerical assistant is not available, the Clinical Director will be responsible for this duty. The school ensures that all staff attend one lockdown and on fire drill per year as a minimum.

General student safety during evacuation procedures is enhanced by the very high staff to student ratio in times of crisis that would require evacuation procedures to be used.

HEALTH AND MEDICATION

See *also* Illness Policy; Woodbury Medication Policy; Administering Medication Procedure

Students who attend the school may be on medication or special diets, clear policies related to these matters are vital. It is a condition of offer of a place at Woodbury that full disclosure about health matters is made by families about the student at initial enrolment and during the time the child is attending the school. Parents are obliged to continue to provide updated information about the health, medication and dietary status of their child on a weekly basis.

MEDICATION

Medications is only provided following receipt of guidelines from the Administering Medication Procedure. A Woodbury Medication Consent Form signed by parents or guardians will be kept on file for each medication, at all times. It will specify what and how much medication are to be administered, by whom and when. All administered medications will be documented on the Woodbury Administered Medication Form. Parents of children for whom this is relevant can elect for a copy of the Woodbury Administered Medication Form to be sent home daily, weekly or to be retained by the school.

For children with episodic but potentially life threatening problems, action plans for the relevant students is developed (i.e., anaphylaxis, epilepsy, asthma). Each action plan identifies the child by name and photograph, clearly states emergency procedures to be followed, and names the person/s to contact. The action plans are displayed in the relevant students' classrooms and on the school bulletin board in the students' assigned building.

STUDENT WELL BEING

CRITICAL INCIDENTS

In general terms, a critical incident is defined as a traumatic event which does or is likely to cause extreme physical and/or emotional distress to staff, clients, families, the broader community and volunteers and may be regarded as outside the normal range of experience of the people affected. A critical incident may take place either at or away from the Woodbury site. A critical incident should be regarded as any incident which may put the Woodbury community or any part of it under major stress.

At the time of the incident:

- Woodbury staff assess the situation
- Ensure the safety of all concerned
- Contact appropriate emergency services if required (see list below)
- Contact appropriate support people if required e.g., co-worker, Head of School
- Collect phone numbers/contact details of all people involved (including witnessing) the incident

All incidents are documents and logged on the incident and report register allowing analysis of procedures and amendments where required.

CHILD PROTECTION

Woodbury provides an educational environment which nurtures and develops all students in their care and attempts to always ensure that each student is safe and free from harm and any form of abuse. To facilitate this, all staff will receive a copy of the school's policy on Child Protection on commencement of their employment, and whenever there is a change to such policy. The school's policy will be reviewed at the commencement of each school year or earlier, if necessary. All staff are required to sign and acknowledge that they have read and understood the school's policy on Child Protection and that they understand their legal obligations. As part of the employee's orientation program when commencing employment, and on an annual basis thereafter, Woodbury staff will receive training in appropriate child protection procedures and understandings, and to notify the Head of School, should they suspect *reportable conduct*, or that a child is at risk of harm. Allegations of *reportable conduct* made to the Head of School will be dealt with procedural fairness and without fear of retribution to staff.

Woodbury recognises that the wellbeing and protection of children is a collective and shared responsibility and supports the principles of *Keep Them Safe - A shared approach to child wellbeing*. Woodbury is committed to the safety, welfare and wellbeing of all children.

At Woodbury, students will only be released to authorised persons. A register of authorised persons will be kept in the main office of the school, accessible to all employees.

Current legislation is followed, as noted below, and staff undergo training at least once every 12 month to ensure practises and knowledge remain up to date.

- the *Children and Young Persons (Care and Protection) Act 1998* (NSW) (the **Care and Protection Act**);
- the *Child Protection (Working With Children) Act 2012* (NSW) (the **WWC Act**); and
- the *Ombudsman Act 1974* (NSW) (the **Ombudsman Act**).

CODE OF CONDUCT

The aim of the code of conduct is to outline standards of behaviour expected of all employees and contractors of the school. The code places an obligation on all employees to take responsibility for their own conduct and to work with colleagues co-operatively to achieve a consultative supportive workplace where people are happy and proud to work

PRIVACY AND CONFIDENTIALITY

This Privacy Policy sets out how the School manages personal information provided to or collected by it. The School is bound by the Australian Privacy Principles (APP) contained in the Commonwealth Privacy Act.

In relation to health records, the School is also bound by New South Wales Health Privacy Principles which are contained in the *Health Records and Information Privacy Act 2002* (Health Records Act). The School may, from time to time, review and update this Privacy Policy to take account of new laws and technology, changes to the School's operations and practices and to make sure it remains appropriate to the changing school environment.

DISCRIMINATION, HARASSMENT AND BULLYING

Everyone at Woodbury has the legal obligation not to discriminate against, or harass for any unlawful reason, or bully for any reason any employee, agent, contractor, supplier, volunteer, parent, student or visitor.

Woodbury expects all staff members, contractors and volunteers to treat each other and other people with whom they come into contact as representatives of Woodbury with respect and courtesy.

The purpose of Woodbury's Discrimination, Harassment and Bullying Statement is to make you aware of:

- what 'unlawful workplace discrimination', 'harassment' and 'bullying' mean;
- the procedures Woodbury has in place to deal with workplace complaints relating to discrimination, harassment and bullying; and
- who you can talk to at Woodbury if you wish to make a complaint

COMPLAINTS AND GRIEVANCES

Woodbury recognises that staff, and parents, may, from time to time need to resolve a conflict between themselves and another employee of Woodbury Autism Education and Research Limited (the school). The goal is that we, at Woodbury, work as a team to serve the children with autism that attend Woodbury. In order to do this, we must have a foundation of trust and respect for each other through appropriate communication and a worth ethos that holds each individual accountable for their actions and words.

Woodbury welcomes all feedback and constructive criticism as a means to improve our educational provisions.

CODE OF CONDUCT

POSITIVE BEHAVIOUR SUPPORTS

Woodbury is committed to ensuring the rights of children with Autism Spectrum Disorders to live and receive an education in an environment that is free from abuse. Children with Autism Spectrum Disorders may exhibit challenging behaviour but are entitled to the same rights and safeguards as others in the community.

Our student population presents unique challenges and as such management of challenging behaviours is different to that devised for typical children. Words such as 'penalties' or 'discipline' do not apply. Any management of unacceptable and inappropriate behaviour is designed to reduce the occurrence of that behaviour in the future, while teaching and increasing the appropriate replacement behaviours.

Woodbury recognises that challenging behaviour is a form of communication which occurs when the person has limited expressive and receptive communication skills. The term "challenging" refers to the challenge faced by the person's teachers, carers and the community to respond to and to provide support in an ethical, appropriate and effective manner.

The science of Applied Behaviour Analysis (ABA) contains a variety of techniques for reducing challenging behaviour. The principles and methodology of ABA allow the behaviour practitioner, in conjunction with teacher and parents, to complete assessments to determine why the challenging behaviour is occurring. Once a function has been determined individualised supports can be selected and implemented to focus on decreasing instances of challenging behaviour and increasing appropriate alternatives.

As per the current legislation and guideless restrictive practises will only be used as a last resort, once all other options have been exhausted, and will only be applied within the framework of a behaviour intervention plan. These practises will never be implemented without prior consent from parents or guardians and will only be accompanied by a clear and concise plan to fade the restrictive measure as quickly as possible,

As per guidelines all uses of restrictive practises will be reported to the NDIS commission and formal review procedures will be implemented.

Any implementation of restrictive practises will be done so with a clear and specific process outlining how these practises will be faded and decreased as the student meets with success.

Restrictive practises should never be implemented alone and should always be accompanied by relevant and appropriate proactive supports ensuring a focusing on teaching appropriate replacement skills.

The use of corporal punishment will not be used at any time at Woodbury and not advocated at home. Please refer to Woodbury Discipline Policy for further information.



PRIORITY AREAS FOR IMPROVEMENT

ACHIEVEMENT OF 2023 IDENTIFIED TARGETS

AREA	PRIORITY	STATUS
Access to Appropriate Education and continued improvement to service delivery	<ul style="list-style-type: none">We have inhabited our current school site since 2006 and while this site has been a wonderful location in which to grow and develop it has presented with some challenges as our student population grows. Our aim for the 2024 school year is to continue the search for more appropriate school premises which will allow us to increase student numbers.To work with our current and future parent community to ensure the services we provide continue to meet the needs of our students and their families.	<ul style="list-style-type: none">We are continuing to work on achieving this goal. We did locate 2 potential new school site, however further analysis of these sites revealed issues with council approval and planning making them unviable.
Community Awareness	<ul style="list-style-type: none">To re-instate our previously successful fundraising efforts as a way to increase awareness and knowledge of our school and its provisions. To "re-open" the school to local businesses, parents and schools as a means to foster connections and support the local community	<p>We are continuing to work on achieving this goal through multiple avenues such as open days, and an online presence through social media platforms.</p> <p>We have been successful in securing multiple grants through online applications.</p>

PRIORITY AREAS FOR IMPROVEMENT

ACHIEVEMENT OF 2023 IDENTIFIED TARGETS

AREA	PRIORITY	STATUS
Dissemination of Knowledge and continued professional development	<ul style="list-style-type: none"> To afford our staff the opportunity to attend national conferences and in-person training opportunities. 	Our clinical team attended the national ABA conference in Sydney in July. Our clinical team presented at the conference. This was a fantastic networking opportunity and enabled our team to also increase their skills in supporting students with autism.
	<ul style="list-style-type: none"> To disseminate our most recent research to a broad audience of parents and professionals through at least 2 presentations at nationally held conferences To reinstate our student placement program providing students currently studying towards qualifications in the areas of disability and education a supportive workplace environment 	We were unable to host a small number of student placements for practical placements for individuals studying in the education field this year but will aim to do so in 2024.
Governance & Strategic Planning	<ul style="list-style-type: none"> To continue to expand the skill set and knowledge of our board to ensure broad discussions and continued growth of the school 	This is an ongoing goal that we will continue to work towards with our board of directors.

PRIORITY AREAS FOR IMPROVEMENT

DETERMINED TARGETS FOR 2023

Area	Priority
Access to Appropriate Education and continued improvement to service delivery	<ul style="list-style-type: none">• We have inhabited our current school site since 2006 and while this site has been a wonderful location in which to grow and develop it has presented with some challenges as our student population grows. Our aim for the 2024 school year is to continue the search for more appropriate school premises which will allow us to increase student numbers.• To work with our current and future parent community to ensure the services we provide continue to meet the needs of our students and their families.
Community Awareness	<ul style="list-style-type: none">• To re-instate our previously successful fundraising efforts as a way to increase awareness and knowledge of our school and its provisions. To “re-open” the school to local businesses, parents and schools as a means to foster connections and support the local community
Dissemination of Knowledge and continued professional development	<ul style="list-style-type: none">• To afford our staff the opportunity to attend national conferences and in-person training opportunities.• To disseminate our most recent research to a broad audience of parents and professionals through at least 2 presentations at nationally held conferences• To reinstate our student placement program providing students currently studying towards qualifications in the areas of disability and education a supportive workplace environment• To collaborate with other schools for specific purposes for teacher collaborations for curriculum development• Visit and collaborate with other schools for specific purpose to understand what skills they value for independence in students when they transition to their settings. This will help us to refine our processes and support needs for our students to set the up for success for transitions.
Governance & Strategic Planning	<ul style="list-style-type: none">• To continue to expand the skill set and knowledge of our board to ensure broad discussions and continued growth of the school.• Building training opportunities into board meetings to meet governance requirements.

Woodbury aims to provide a high quality schooling environment through fostering respect, responsibility and independence across our students, staff, parents and the wider community. To provide the best educational opportunities for our students staff members need to work together as a cohesive team, to take responsibility for their own capability and to respect each other and themselves.

Woodbury's aim is to provide students with the skills they need to successfully and independently integrate into their local community.

Students are taught independence in the areas of:

- Completing daily routines
- Toileting and self-help skills
- Feeding and independence around meal times
- Making choices about their day and engagement in appropriate leisure and work activities

Students are respected, are taught to respect and be respectful in the areas of:

- Individualised programming to meet each student's individual needs
- Staffing ratio's to promote appropriate participation in classroom activities
- Providing an appropriate communication strategy for each individual student
- Teaching social competence in making requests and responding to others
- Sharing, turn taking, waiting and social interaction
- Group participation and engagement
- Being kind to one another and sharing resources

Students are taught to take responsibility for:

- Their own state of mind and happiness through the teaching of self-management and coping strategies designed to alleviate challenging behaviours, promote calmness and reduce stress
- Their own actions through the understanding that all behaviour has a consequence
- Their own possessions through independent tasks such as packing their bag
- Their own health through daily living tasks such as toothbrushing and facewashing

Staff are expected to demonstrate in the classroom through:

- The provision of a high quality induction and training package and the continued provision of professional development
- Regular coaching and support within the classroom to ensure staff are confident in their ability to apply theory to practise

Staff are expected to demonstrate respect for themselves and each other through:

- Regular collaboration between all team members to ensure expertise and a variety of perspectives are taken into account within the decision making process
- Regular meetings to ensure all team members are up to date on decisions and changes
- Clearly defined conflict resolution policies which promotes open and honest communication and the resolution of conflict in person
- Regular team building exercise and activities

Staff demonstrate responsibility for the quality of our educational services through:

- Daily collection of data for students and tracking of progress in academic and behavioural goals
- Regular service reviews to provide an overall review of the schools quality of service allowing us to provide praise and constructive feedback, review areas of weakness and set goals for improvement.



Mutual respect is fostered between families and the school team to ensure a collaborative effort in the education of each child and a joint responsibility for the student's future success.

As a small school we recognise that the success of our students and their future cannot be achieved by our efforts alone. Regular communication and consultation with parents ensures a consistent approach between home and school therefore maximising the opportunity for success.

Independence among families and the wider community is fostered through:

- Parent training and regular progress summaries to foster generalisation of skills and allow parents to independently support their child's learning and progress.
- Professional development and the provision of NESAs and ACE approved course sequences with the aim of providing educators and other professionals with the basic knowledge needed to improve the educational opportunities to a wider audience.

Respect for families and the wider community is fostered through:

- A collaborative approach between home and school ensures parents are actively involved in the Individual Education Plan (IEP) process. Parents attend an annual home-school meeting where all stakeholders in the student's life are able to share their perspectives and set goals and priorities for the upcoming year.
- Regular communication is provided in the form of home-school communication book, fortnightly newsletters, monthly program summaries and videos, termly classroom observations, bi-annual reports and ongoing email and telephone communication.
- Networking with other schools, early educators and specialist service providers ensure the educational support provided to our students is of the highest quality. We respect the unique and individual expertise other professions can bring to the table and seek to create a collaborative network in which a variety of professions can share ideas and suggestions.

Responsibility of families in their student's education and our responsibility to support families and the wider community is fostered through:

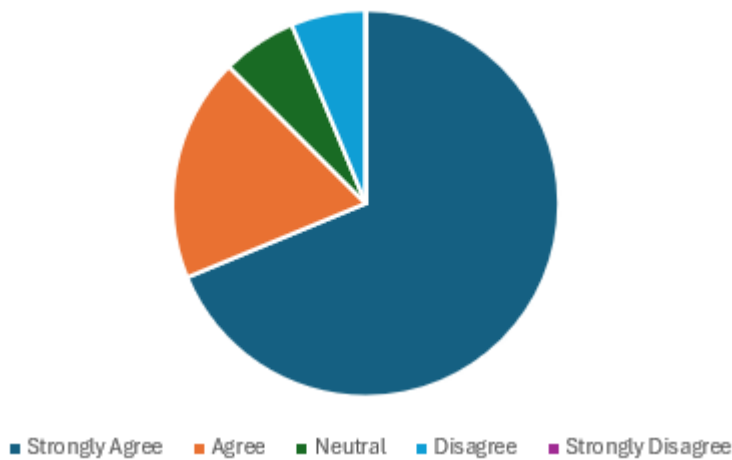
- Dissemination of knowledge and the practise of ABA to provide a wider community with a basic understanding of the benefits of ABA and its efficacy
- Our schools general ethos and belief that to be the best that we can requires us to work and collaborate together and with others to ensure our service is the best quality possible.

PARENT SATISFACTION

All parents were given the opportunity to participate in our satisfaction survey completing a series of questions, online through survey monkey. The total respondents to this survey represents 33% of the parent population for 2023 enrolments.

Parents were asked to rate their satisfaction from strongly agree to strongly disagree in relation to the quality of communication between home and school, the information documented within the reports specifically in relation to their child's progress, the level of care provided in relation to child safety and welfare, the quality of education and general satisfaction. Of the parents who responded 87.5% rated the above categories as agree or strongly agree.

Parent Satisfaction 2023



The final question asked, "What is Woodbury doing well?".

Below are a selection of comments from these answers:

- Communication with parent, knowing child , documenting the new findings and programming depending on level of each child
- Overall good environment and care. Very enthusiastic teachers.
- Communication , curriculum , student engagement
- Good communication with parents, very good at identifying children's interest and using within the classroom setting to assist behaviors, all staff are very approachable and caring towards the children. All staff encourage the use of the child's communication devices.

We are working on ways to assist parents in areas of education. We continue on working to be more streamlined with reporting of incidents to parents via our communication platform.

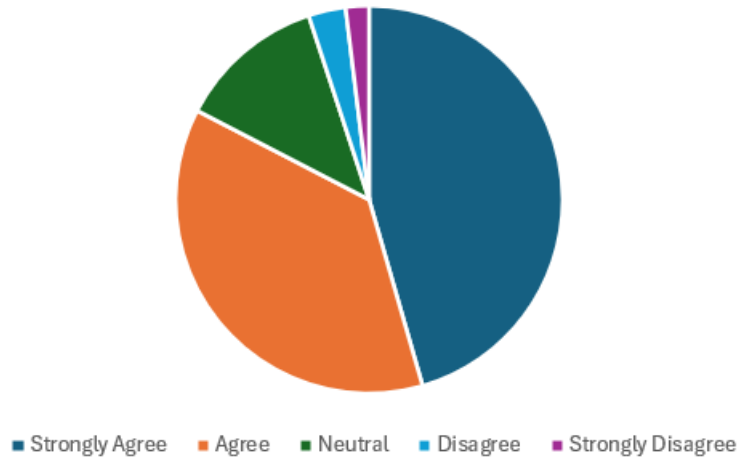
STAFF SATISFACTION

All staff were given the opportunity to participate in our satisfaction survey completing a series of questions, online through survey monkey. The total respondents to this survey represents 55% of the staff population for 2023.

Staff were asked to rate their satisfaction from strongly agree to strongly disagree in relation to their overall satisfaction with their job role, the quality of coaching, support and feedback, support from the head of school, administrative staff and clinical team, the promotion of teamwork and respect and the quality of professional development opportunities. Of the staff who responded 84.91% rated the above categories as agree or strongly agree.

The staff were asked if they would recommend Woodbury to other parents and 77.78% stated they would, 88.33% stated they would recommend Woodbury to other potential employees

Staff Satisfaction 2023



The final questions asked, "What do you like about working at Woodbury"?

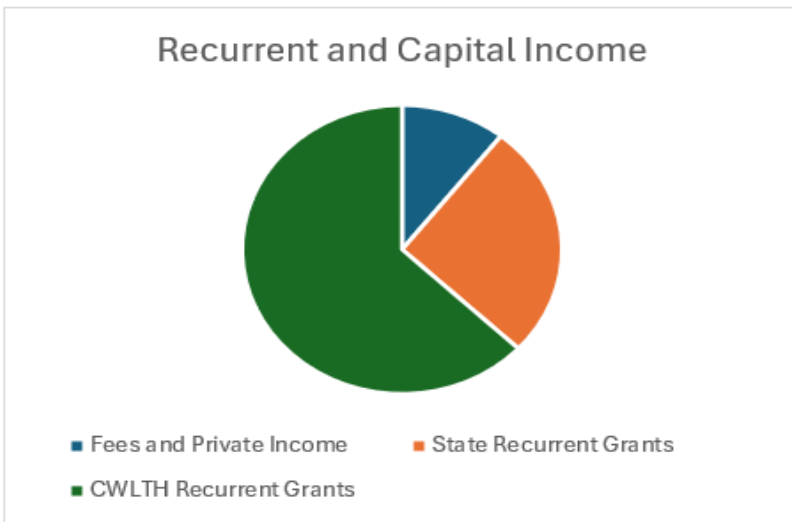
Below are a selection of comments from these answers:

- Great team work
- Getting coaching from clinical supervisors
- Dedication of staff to the service to students and team work
- Team spirit, always feel supported

RECURRENT / CAPITAL INCOME

Fees and Private Income	10.62%
State Recurrent Grants	26.42%
Commonwealth Recurrent Grants	62.96%

Continued increase in government grants, specifically in relation to Commonwealth recurrent grants.



RECURRENT / CAPITAL EXPENDITURE

Salaries, Allowances AND Related Expenses	88.36%
Non - salary Expenses	11.64%
Capital Expenditure	0%

Salaries remain the highest expenditure for the 2023 school year

